## Tony Bagshaw – Battelle for Kids





# Agenda

- □ Challenges of Evaluation
- □ The AIMS tool TIGR Teacher Instructional Growth Rubric
  - □ AIMS
  - □ Context
  - □ Process
  - □ Lessons Learned





# Challenges of Evaluation

- □ Collaborative Creation vs. Dictatorial Mandate
- ☐ Tug-of-War:
  Practitioners (*Do-able Tool*) vs. Researchers (*Robust Tool*)
- □ Data Accuracy Student Attribution
- Data Reliability Converting observations to quantitative data
- □ Inter-rater Reliability and Rater PD





# Challenges of Evaluation

- Rater Recalibration
- Subjectivity vs. Objectivity
- Living vs. Static
- Discriminative:
   high performance average low performance
- □ Time
- □ Money
- Technology Integration





#### **AIMS Teacher Evaluation Consortium Members**

- ☐ Alcoa City Schools
- □ Alamo City Schools
- ☐ Athens City Schools
- □ Clinton City Schools
- □ Dyersburg City Schools
- □ Franklin SSD
- ☐ Greenville City Schools
- ☐ Kingsport City Schools
- □ Lebanon SSD
- □ Lenoir City Schools
- ☐ Lexington City Schools

- □ Maryville City Schools
- □ Milan SSD
- □ Newport City Schools
- □ Oak Ridge City Schools
- □ Oneida SSD
- □ Paris SSD
- □ Richard City Schools
- □ Rogersville City Schools
- ☐ Sweetwater City Schools
- ☐ Trenton SSD
- ☐ Union City Schools



## Context: State of Tennessee

- □ The TEAC Committee has the ultimate authority related to this work and are piloting various evaluation models during 2010–2011 school year across the State
- Evaluation Requirements:
  - □ 35% TVAAS data (if available)
    - □ School-wide data for others (state's pilot)
    - □ State's efforts to develop growth measures for non-tested subjects and grades
    - We will align with TEAC/DOE guidelines
  - □ 15% Other comparable student data
    - ☐ Menu of options (as identified by TEAC/DOE)





# The Context Surrounding AIMS' Work

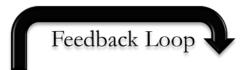
- □ AIMS wanted to have a "voice" in the process and a tool their stakeholders would be evaluated with
- □ AIMS districts focus on studying best practice and providing quality professional development
- □ AIMS practitioners have had an opportunity to review teacher evaluation and talk about effective teaching
- □ Battelle for Kids acted as a discussion facilitator and thought leader





#### **Evaluation Creation Process**

Select Stakeholders for Involvement Collect Stakeholder Feedback Review Feedback, Group by Affinity Review Best Practices (Lit. Review, Current Successful Models, etc)



Create Execution Plan (Pilot, Technology, PD, etc)

Model Complete Revise Model Collect Stakeholder Feedback

Design Model





## TIGR Model

- □ TIGR tool is based upon research from Charlotte Danielson, as is the TAP model and is closely related to the evaluation tool developed and used by Eagle County, Colorado (EC)
- □ Relies on both formative and summative processes that occur independently of each other
- □ Places teachers in 1 of 3 stages, depending upon evaluation score and VA data, resulting in the opportunity for high performing teachers to obtain key roles in the formative process as well as experience a shorter evaluation
- ☐ Set-up with idea that strategic compensation model could be overlapped





## Lessons Learned

- □ Teachers and Principals desire:
  - □ Productive feedback
  - □ Opportunity for growth
  - □ Formative process
- □ Standards (rubric) must be tied to those things that are directly aligned with student learning and the number must be manageable
- □ Process *before* instrument
- □ We need to differentiate for teachers just as we differentiate for children (Creating a "learning system" for educators)
- Quality training of evaluators is essential
- □ To do this well it will cost something





# Effective Evaluation Tool Components

- □ Continuously assesses and provides feedback for continuous growth
- □ Reflects research-based standards
- □ Involves the collection and review of qualitative and quantitative data
- Is developed using feedback and information from all stakeholders impacted
- □ Involves rigorous and continuous PD for the evaluators (ensuring inter-rater reliability, data quality, etc)
- ☐ Is reviewed and revised to reflect changing needs of the organization
- □ Piloted to ensure correlation between performance and results





## **Contact Information**

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