# The Ophthalmology Milestone Project

A Joint Initiative of

The Accreditation Council for Graduate Medical Education and

The American Board of Ophthalmology





December 2015

## The Ophthalmology Milestone Project

The Milestones are designed only for use in evaluation of resident physicians in the context of their participation in ACGME-accredited residency or fellowship programs. The Milestones provide a framework for the assessment of the development of the resident physician in key dimensions of the elements of physician competency in a specialty or subspecialty. They neither represent the entirety of the dimensions of the six domains of physician competency, nor are they designed to be relevant in any other context.

## **Ophthalmology Milestone Group**

Chair: Anthony Arnold, MD

Maria Aaron, MD

James Dunn Jr., MD

Karl Golnik, MD, MEd

Richard Harper, MD

Paul Langer, MD

Andrew Lee, MD

Patricia Levenberg, PhD

Steven P. Nestler, PhD

James C. Orcutt, MD

John Pitcher, MD

Alfredo Sadun, MD, PhD

R. Michael Siatkowski, MD

Tara Uhler, MD

Nicholas Volpe, MD

## **Milestone Reporting**

This document presents Milestones designed for programs to use in semi-annual review of resident performance and reporting to the ACGME. Milestones are knowledge, skills, attitudes, and other attributes for each of the ACGME competencies organized in a developmental framework from less to more advanced. They are descriptors and targets for resident performance as a resident moves from entry into residency through graduation. In the initial years of implementation, the Review Committee will examine Milestone performance data for each program's residents as one element in the Next Accreditation System (NAS) to determine whether residents overall are progressing.

For each reporting period, review and reporting will involve selecting the level of Milestones that best describes each resident's current performance level in relation to the Milestones. Milestones are arranged into numbered levels. Selection of a level implies that the resident substantially demonstrates the milestones in that level, as well as those in lower levels. (See the diagram on p. v below.) A general interpretation of levels for the Ophthalmology Milestones is below:

- **Level 1:** The resident demonstrates milestones expected of a resident who has had some education in ophthalmology.
- **Level 2:** The resident is advancing and demonstrating additional milestones.
- **Level 3:** The resident continues to advance and is demonstrating additional milestones; the resident consistently demonstrates the majority of milestones targeted for residency.
- **Level 4:** The resident has advanced so that he or she now substantially demonstrates the milestones targeted for residency. This level is designed as the graduation target.
- Level 5: The resident has advanced beyond performance targets set for residency, and is demonstrating "aspirational" goals which might describe the performance of someone who has been in practice for several years. It is expected that only a few exceptional residents will reach this level.

#### **Additional Notes**

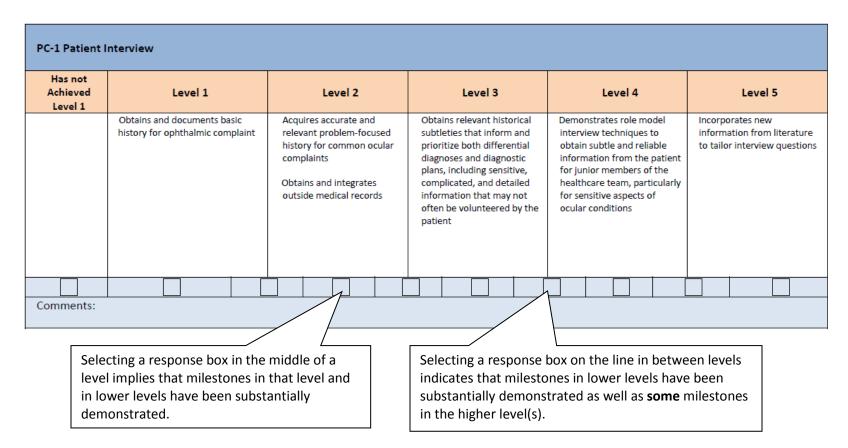
Level 4 is designed as the graduation *target* but does *not* represent a graduation *requirement*. Making decisions about readiness for graduation is the purview of the residency program director (see the FAQ "Can a resident graduate if he or she does not reach every milestone?" in the Frequently Asked Questions document posted on the Next Accreditation System section of the ACGME website for further discussion of this issue). Study of Milestone performance data will be required before the ACGME and its partners will be able to determine whether Level 4 milestones and milestones in lower levels are in the appropriate level within the developmental framework, and whether Milestone data are of sufficient quality to be used for high stakes decisions.

Some milestone descriptions include statements about performing independently. These activities must follow the ACGME supervision guidelines. For example, a resident who performs a procedure or takes independent call must, at a minimum, be supervised through oversight.

An Appendix that describes milestones for specific patient examination skills and office diagnostic, non-operating room, and operating room procedures related to PC2, PC3, PC6, and PC7 is also available, and can be found on the ACGME's Milestones web page, as well as on the Review Committee web page. Evidence that a resident demonstrates milestones for these skills and procedures should be used by the program's Clinical Competency Committee as the basis for reporting semi-annually on a resident's performance level on PC2, P3, PC6, and PC7.

The diagram below presents an example set of milestones for one sub-competency in the same format as the milestones report worksheet. For each reporting period, a resident's performance on the milestones for each sub-competency will be indicated by:

- selecting the level of milestones that best describes the resident's performance in relation to those milestones or
- selecting the "Has not Achieved Level 1" option



**Special Note for PC2, PC3, PC6, PC7:** These sets of Milestones require synthesizing assessments of performance across a number of specific skills or procedures. When selecting a level of performance for a resident on these sets of Milestones and the resident is at different levels for different skills or procedures, *the level selected should reflect the level where the majority of skills or procedures were rated.* The level selected could be between Milestones levels, as allowed by the milestones report.

## OPHTHALMOLOGY MILESTONES ACGME Report Worksheet

#### PATIENT CARE AND PROCEDURAL SKILLS

Residents must be able to provide patient care that is compassionate, appropriate, and effective for the treatment of health problems and the promotion of health.

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Obtains and documents	Acquires accurate and	Obtains relevant	Demonstrates, for junior	Incorporates new
	basic history for	relevant problem-focused	historical subtleties that	members of the health	information from
	ophthalmic complaint	history for common	inform and prioritize	care team, role model	literature to tailor
		ocular complaints	both differential	interview techniques to	interview questions
			diagnoses and	obtain subtle and	
		Obtains and integrates	diagnostic plans,	reliable information	
		outside medical records	including sensitive,	from the patient,	
			complicated, and	particularly for sensitive	
			detailed information	aspects of ocular	
			that may not often be	conditions	
			volunteered by the		
			patient		

Assessment Tools: 360-degree global evaluation, the Ophthalmic Clinical Evaluation Exercise (OCEX), chart audit/review, chart-stimulated recall, objective structured clinical examination (OSCE)

PC-2. Patient E (Use the Appe	xamination ndix and see Special Note on	page v.)			
Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Describes components of complete ophthalmic examination  Performs the basic parts of a screening or bedside eye examination without special equipment	Performs and documents a complete ophthalmic examination targeted to a patient's ocular complaints and medical condition  Distinguishes between normal and abnormal findings	Performs problem- focused exam and documents pertinent positive and negative findings  Consistently identifies common abnormalities; may identify subtle findings	Identifies subtle or uncommon findings of common disorders and typical or common findings of rarer disorders	Incorporates into clinical practice new literature about exam techniques
Comments:					

Assessment Tools: 360-degree global evaluation, OCEX, chart audit/review, chart-stimulated recall, OSCE, focused skills assessment, simulation

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Describes role of office	Selects and/or performs	Interprets routine	Interprets unusual	Performs and interprets
	diagnostic procedures in	appropriate routine	findings; recognizes	findings, identifies	findings at subspecialty
	diagnosis of ophthalmic	diagnostic tests and	indications for advanced	artifacts; employs	level
	disease	imaging procedures based	diagnostic tests and	routine and advanced	
		on a patient's ocular	imaging procedures	diagnostic tests and	
		complaints and medical		imaging procedures	
		condition		according to evidence-	
				based medicine	

Assessment Tools: 360-degree global evaluation, OCEX, chart-stimulated recall, focused skills assessment, simulation, oral/written examination, portfolio

Has not Achieved Level 1		Lev	vel 1				Le	evel	2				Le	evel	3			Le	evel 4				Leve	el 5	
	Describe	s ba	sic clinica	al	Re	calls	and	pres	sents			Abstr	acts a	and			Organ	nizes (	clinical f	acts in	Inc	orpo	rates	most	į
	features	of c	ommon		clir	nical	facts	of	the hi	story		reorg	ganize	s el	icited		a hier	archi	cal leve	of	cur	rent	litera	ture	
	ophthaln	nic c	disorders	,	an	d bas	ic ey	e e	xam			clinic	al find	ding	S		impoi	rtance	e; identi	fies	find	dings	in fo	rmula	ation
	(e.g., red	leye	e, glaucor	ma,	wit	thou	t high	ner	level	of							discri	minat	ing feat	ures	of o	diffe	rentia	l diag	gnose
	cataract,				1 -			_	genera m of t				itizes es of p	•	ential ent		betwe	een si	milar pa	atients					
	Tetinopa	,,							gnosis			comp	laint;	cor	mpare	es	Gene	rates	focused	l					
								_	almol			and o	ontra	sts	diagn	oses	differ	ential	and						
						orde	•	11111	annoi	ogic		unde	r con	side	ration	า	evalu	ation	strateg	y to					
					uis	orue	13										finaliz	e dia	gnosis						
												Gene	rates	mo	re foo	cused									
												diffe	entia	l dia	agnos	is	Verifi	es dia	ignostic						
												and c	organi	ized	final		asses	smen	ts of jur	nior					
												asses	smen	it			meml	bers c	of health	n care					
																	team								
											T														

Assessment Tools: 360 degree global evaluation, OCEX, chart audit/review, chart-stimulated recall, OSCE, oral/written examination, portfolio

Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Describes basic concepts of ophthalmic pharmacotherapy (e.g., most common topical diagnostic and therapeutic agents)	Describes categories of medications (e.g., lubricant, antibiotic, anti-inflammatory, anesthetic); describes basic pharmacology of drug therapy and broad indications/contraindicati ons for medical therapy of common ophthalmic conditions; describes routes of drug administration (e.g., topical, oral, periocular, intravenous) and dosing regimens	Initiates therapy with medication for common ophthalmic diseases; monitors for adverse drug reactions and interactions  Describes indications for oral and intravenous therapy; recognizes possible racial, gender, and genomic differences in outcomes of medical therapy  Demonstrates ability to use electronic prescribing; demonstrates competence in periocular injections	Manages and individualizes medical therapy for more complex ophthalmic conditions  Recognizes indications for alternative therapies, including surgical intervention; integrates environmental/behavioral factors  Manages complications  Considers non-medical factors, such as cost, convenience, and ability to receive medication  Demonstrates competence in intravitreal	Adopts new therapies based on continuing medical education (CME) and literature review; identifies gaps care and process for improvement
				injections	

Assessment Tools: 360-degree global evaluation, OCEX, chart audit/review, chart-stimulated recall, OSCE, oral/written examination, portfolio

#### PC-6. Non-Operating Room (OR) Surgery (Use the Appendix and see Special Note on page v.) Has not **Achieved** Level 1 Level 2 Level 3 Level 4 Level 5 Level 1 Describes essential For each procedure: Administers anesthesia Administers anesthesia Reviews individual components of care related 1. Lists indications and and performs procedure and performs procedure outcome and process to non-OR surgery (e.g., describes relevant anatomy with indirect supervision with oversight measures, and informed consent, and pathophysiology of supervision participates in practice indications and disorder Recognizes intra- and improvement Manages intra- and postcontraindications for post-operative 2. Identifies findings that are complications operative complications surgery, pertinent indicators for the procedure anatomy, anesthetic and and potential post-operative operative technique, potential intra- and postcomplications operative complications) 3. Describes anesthetic and surgical technique, mechanism of effect, and specific instruments required 4. Performs directed preoperative assessment; administers anesthesia and performs procedure with direct supervision; provides appropriate post-operative care Comments:

Assessment Tools: 360-degree global evaluation, chart audit/review, chart-stimulated recall, oral/written examination, portfolio, case logs

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Describes essential components of care related to OR surgery (e.g., informed consent, indications and contraindications for surgery, pertinent anatomy, anesthetic and operative technique, potential intraand post-operative complications)	For each specified procedure:  1. Lists indications for procedure selection; describes relevant anatomy and instrumentation for procedures, including calibration and operation of the microscope; describes necessary post-operative care  2. Identifies common intra- and post-operative complications, and performs post-operative care managing common complications  3. Prepares and drapes for extra-ocular and intra-ocular procedures  4. Describes methods for regional and general anesthesia  5. Performs portions of selected	Obtains informed consent and performs specified Level 3 procedures  Identifies and manages less common intra- and post- operative complications	Obtains informed consent and performs specified Level 4 procedures  Identifies and manages uncommon intra- and post-operative complications	Reviews individual outcome and process measures, and participates in practici improvement
		Level 2 procedures			

Assessment Tools: 360-degree global evaluation, OCEX, chart audit/review, chart-stimulated recall, oral/written examination, portfolio, Observational Skill-based Clinical Assessment tool for Resuscitation (OSCAR), focused skills assessment (ESSAT), case logs, Outcome and Assessment Information Set (OASIS), Global Rating Assessment of Skills in Intraocular Surgery (GRASIS), OR Surgical Skills assessment, video review

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Describes the role of ophthalmology consultation in systemic	Provides specific, responsive ophthalmologic consultation to other	Recognizes ophthalmic emergencies and immediate, necessary	Identifies consultations requiring surgical intervention, including	Participates in ophthalmic subspecialty consultation when
	disease	medical specialties	interventions	procedural options and timing	indicated
		Recognizes urgent versus non-urgent ophthalmic consultation	Provides appropriate differential diagnosis and initiates non-surgical treatment plan	Interprets ancillary tests, and formulates and initiates treatment plan	
		Examines inpatient at bedside, including visual	Orders ancillary testing;	independently	
		acuity and field, portable slit lamp exam (+	requests ophthalmic subspecialty involvement	Coordinates treatment plan with multiple	
		fluorescein stain), intraocular pressure ( IOP)	when indicated	specialties	
		measurement, ophthalmoscopy	Maintains continuing communication with other involved medical		
		Communicates findings (written and oral) to	specialists		
		consulting service			

Assessment Tools: 360-degree global evaluation, OCEX, chart audit/review, chart-stimulated recall, OSCE, oral/written examination, portfolio

#### **MEDICAL KNOWLEDGE**

Residents must demonstrate knowledge of established and evolving clinical, epidemiological, and social-behavioral sciences, as well as the application of this knowledge to patient care. Residents must demonstrate level-appropriate knowledge in the following core domains: General Medicine; Fundamentals and Principles of Ophthalmology; Optics and Refraction; Ophthalmic Pathology and Intraocular Tumors; Neuro-Ophthalmology; Pediatric Ophthalmology and Strabismus; Orbit, Eyelids, and Lacrimal System; Cornea, External Disease, and Anterior Segment Trauma; Lens and Cataract; Refractive Management and Intervention; Intraocular Inflammation and Uveitis; Glaucoma; Retina/Vitreous

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Articulates knowledge of	Demonstrates basic	Demonstrates advanced	Demonstrates advanced	Educates junior
	pathophysiology, clinical	knowledge of	knowledge of	knowledge of	residents and medical
	findings, and therapy for	pathophysiology, clinical	pathophysiology, clinical	pathophysiology, clinical	students and
	ophthalmic conditions	findings, and therapy for	findings, and therapy for	findings, and therapy for	contributes to the body
	routinely managed by	common ophthalmic	commonly encountered	less commonly	of knowledge for
	non-ophthalmologists	conditions routinely	ophthalmic conditions	encountered ophthalmic	pathophysiology,
		managed by	and demonstrates basic	conditions	clinical findings, and
		ophthalmologists	knowledge of		therapy for ophthalmic
			pathophysiology, clinical		conditions
			findings, and therapy for		
			less commonly		
			encountered conditions		

**Assessment Tools: OKAP Exams** 

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Demonstrates level-	Demonstrates level-	Demonstrates level-	Demonstrates level-	Demonstrates post-
	appropriate knowledge	appropriate knowledge	appropriate knowledge	appropriate knowledge	residency-level
	for patient management	for patient management	for patient management	for patient management	knowledge for patient
	on ophthalmology	on PGY-2 rotations	on PGY-3 rotations	on PGY-4 rotations	management on PGY-4
	rotation				rotations

**Assessment Tools:** Post-rotation written/oral exams

#### **SYSTEMS-BASED PRACTICE**

Residents must demonstrate an awareness of and responsiveness to the larger context and system of health care, as well as the ability to call effectively on other resources in the system to provide optimal health care.

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Describes basic levels of	Describes systems of care	Identifies impediments to	Proposes solutions to	Leads systems change
	systems of care (self-	within residency program	safe and efficient	impediments to safe and	at micro and macro
	management to societal)		transitions of care within	efficient transitions of	levels
		Demonstrates awareness	and between systems	care within and between	
		of need for safe		systems	
		transitions of care; lists	Manages routine		
		potential impediments to	transitions safely	Manages complex	
		safe and efficient	,	transitions of care within	
		transitions of care within		and between systems	
		and between systems		,	
		,		Demonstrates leadership	
				potential for systems	
				changes	

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Describes scenarios in	Describes scenarios in	Often practices cost-	Consistently practices	Advocates for cost-
	which physician may	which ophthalmologist	effective care	cost-effective care	effective care and us
	affect cost-effectiveness in	may affect cost-			of risk-benefit
	patient care	effectiveness in patient		Applies risk-benefit	analyses within health
		care		analyses in ophthalmic	care system
	Explains the role of the			care	
	Electronic Health Record	Describes specific cost			Recommends systems
	(EHR) in prevention of	options for most		Contributes to reduction	re-design for faulty
	medical errors	frequently ordered tests		of risks of automation and	processes
		and medications		computerized systems by	
				reporting system	
		Utilizes EHR, where		problems	
		available, to order tests			
		and reconcile medications			
		for patients			
		Uses information systems			
		for patient care, including			
		literature review			

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Describes epidemiology of	Reports problematic	Analyzes causes of	Develops content for and	Creates curriculum
	medical errors and	processes, including errors	adverse events through	facilitates patient safety	teach teamwork an
	differences between	and near misses to	root cause analysis (RCA)	morbidity and mortality	communication skil
	medical errors, near	supervisor		(M&M) conference	to health care
	misses, and sentinel		Applies process for safe	focusing on systems-	professionals
	events	Defines process for safe	and efficient patient	based errors in patient	
		and efficient patient hand-	hand-offs, including basic	care	
	Describes role of	offs, including basic	communication		
	teamwork and	communication	techniques	Supervises	
	communication failure as	techniques		communication process	
	a leading cause of			for patient hand-offs and	
	preventable patient harm			on-call responsibilities	
				Analyzes shared team	
				experience (e.g.,	
				procedure) with	
				debriefing to solve	
				problems	

#### PRACTICE-BASED LEARNING AND IMPROVEMENT

Residents must demonstrate the ability to investigate and evaluate their care of patients, to appraise and assimilate scientific evidence, and to continuously improve patient care based on constant self-evaluation and lifelong learning. Residents are expected to develop skills and habits to be able to meet specified goals.

## **PBLI-1. Self-Directed Learning**

- 1. Identify strengths, deficiencies, and limits in one's knowledge and expertise
- 2. Set learning and improvement goals
- 3. Identify and perform appropriate learning activities
- 4. Use information technology to optimize learning

Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
1	Identifies gaps in	Assesses performance by	Develops learning plan	Utilizes self-directed	Contributes to
1	personal knowledge and	self-reflection and review	independently with	learning with little external	development of best
•	expertise	of feedback and	accurate assessment of	guidance	evidence supporting
		evaluations	competence and areas		clinical practices
1	Accepts feedback		for continued	Consistently uses evidence-	
i	appropriately	Develops a learning plan,	improvement	based medicine to answer	
		based on feedback, with		specific questions while	
ı	Demonstrates ability to	supervision	Often utilizes appropriate	providing care	
l I	utilize online resources		evidence-based medicine		
f	for patient care	Utilizes review articles or	to answer specific	Utilizes system or process	
		practice guidelines to	questions while providing	for staying abreast of	
		answer specific questions	care	relevant changes in clinical	
		in clinical practice		practice	

Assessment Tools: 360-degree global evaluation, OCEX, portfolio, chart review

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Describes basic concepts	Ranks study designs by	Applies a set of critical	Demonstrates a clinical	Independently teache
	in clinical epidemiology,	validity and	appraisal criteria to	practice that	and assesses evidend
	biostatistics, and clinical	generalizability to larger	different types of	incorporates principles	based medicine and
	reasoning	populations, and identifies	research, including	and basic practices of	information mastery
		critical threats to study	synopses of original	evidence-based practice	techniques
	Categorizes design of a	validity	research findings,	and information mastery	
	research study		systematic reviews and		
		Distinguishes relevant	meta-analyses, and		
		research outcomes from	clinical practice		
		other types of evidence	guidelines		
		Cites evidence supporting	Critically evaluates		
		several commonly used	information from others,		
		techniques in own	including colleagues,		
		practice	experts, pharmaceutical		
			representatives, and		
			patients		

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Identifies quality gaps in	Conducts stakeholder	Defines project process	Demonstrates effective	Leads complex
	health care delivery	analysis	and outcome measures	team leadership	projects
		Determines project purpose and goals	Displays longitudinal data over time	Initiates basic steps for implementing change	Utilizes advanced quality measurement and display tools
			Describes quality improvement (QI) methodology for data analysis and problem		
			solving		

### **PROFESSIONALISM**

Residents must demonstrate a commitment to carrying out professional responsibilities and an adherence to ethical principles.

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Recognizes and never	Consistently demonstrates	Exhibits these	Exhibits these	Role models behavior
	participates in	behavior that conveys	characteristics	characteristics	demonstrating
	verbal or physical abuse	caring, honesty, and	consistently in most	consistently in complex	compassion and respe
	of patients, peers, staff,	genuine interest in patients	relationships and	and complicated	for others, and for
	or supervisors, or sexual	and families	situations	situations	cultural and
	harassment				socioeconomic issues i
		Demonstrates compassion,	Consistently recognizes	Mentors junior	patient care
	Recognizes and never	integrity, respect,	cultural and	members of the health	
	participates in	sensitivity, and	socioeconomic issues in	care team	Develops organization
	discrimination based on	responsiveness	patient care		policies and education
	gender, age, culture,				to support the
	race, religion, disability,	Exhibits these			application of these
	sexual orientation, or	characteristics consistently			principles
	socioeconomic status	in common and			
		uncomplicated situations			
		Usually recognizes cultural			
		and socioeconomic issues in			
		patient care			

Assessment Tools: 360-degree global evaluation, OCEX, OSCE, portfolio

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Recognizes and never	Almost always completes	Consistently completes	Mentors junior	Role models behavior
	demonstrates	patient care tasks promptly	patient care tasks	members of the health	demonstrating
	refusal to perform	and completely; is	promptly and completely	care team to manage	compassion and respec
	assigned tasks, answer	punctual; is appropriately		barriers to effective	for others
	pages or calls, or	groomed	Manages personal	patient care	
	avoidance of scheduled		beliefs and values to		Develops organizationa
	call duty	Manages fatigue and sleep	avoid negative impact on		policies and education
		deprivation	patient care		to support the
					application of these
		Identifies impact of			principles
		personal beliefs and values			
		on practice of medicine			

Assessment Tools: 360-degree global evaluation, OCEX, OSCE, portfolio, On-call assessment tool OCAT

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Conforms to Health	Almost always recognizes	Consistently recognizes	Role models behavior	Mentors residents
	Insurance Portability and	and implements required	and implements	regarding protection of	involved in
	Accountability Act	procedures for patient	required procedures for	patient privacy	administration of
	regulations	involvement in human	patient involvement in		research projects
		research	human research		involving humans
		Informs patients of rights;	Informs patients of		Develops organizational
		involves patients in medical	rights; involves patients		policies and education
		decision-making	in medical decision-		to support the
			making		application of these
					principles
			Mentors junior		
			members of the health		
			care team regarding		
			protection of patient		
			privacy		

Assessment Tools: 360-degree global evaluation, OCEX, OSCE, portfolio

Has not Ichieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Recognizes and never	Almost always recognizes	Consistently recognizes	Consistently recognizes	Assumes leadership an
	participates in:	simple conflict of interest	and takes appropriate	and takes appropriate	mentoring role in
	deception regarding level	scenarios	steps to manage simple	steps to manage more	management of more
	of education and		conflict of interest	complex conflict of	complex conflict of
	experience; demeaning	Consistently completes	scenarios	interest scenarios	interest scenarios
	other practitioners;	medical record-keeping			
	plagiarism, falsification of	tasks promptly and	Consistently completes		Develops organization
	records,	completely	medical record-keeping		policies and education
	misrepresentation of		tasks promptly and		to support the
	education	Almost always recognizes	completely		application of these
		limitations and requests			principles
	Almost always completes	help or refers patients	Consistently acts within		
	medical record-keeping	when appropriate	limitations and seeks help		
	tasks promptly and		when appropriate		
	completely				
	Always identifies self as				
	resident to patients				

Assessment Tools: 360-degree global evaluation, OCEX, OSCE, portfolio

#### INTERPERSONAL AND COMMUNICATION SKILLS

Residents must demonstrate interpersonal and communication skills that result in the effective exchange of information and collaboration with patients, their families, and health professionals.

## ICS-1. Communicate effectively with patients and families with diverse socioeconomic and cultural backgrounds

- 1. Rapport development
- 2. Interview skills
- 3. Counsel and educate
- 4. Conflict management

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Develops positive	Develops working	Uses appropriate strategies	Sustains working relationships	Counsels patients
	relationship with patients in	relationships in complex	to communicate with	during complex and	regarding unusual or
	uncomplicated situations	situations across specialties	vulnerable populations and	challenging situations,	experimental therapies,
		and systems of care	their families	including transitions of care	including clinical trial
	Describes factors that affect				participation when
	communication (e.g.,	Counsels patients at	Actively seeks information	Demonstrates effective	indicated
	language, use of	appropriate level for	from multiple sources,	integration of all available	
	interpreters, other family in	comprehension regarding	including consultations	sources of information when	Mentors junior members
	the room, anger,	disease, and engages in		gathering patient-related data	of the health care team
	depression, anxiety, and	shared decision-making	Counsels patients regarding		to improve
	cognitive impairments)		emotionally difficult	Counsels patients regarding	communication skills
		Negotiates and manages	information, such as	impact of higher-risk disease	
	Engages in active listening,	simple patient/family-	blindness; uses appropriate	and intervention; directs	
	teach-back, and other	related conflicts	technique for "breaking bad	patients to resources	
	strategies to ensure patient		news"		
	understanding			Negotiates and manages	
				conflict in complex situations	
Comments:					

Assessment Tools: 360-degree global evaluation, OCEX, OSCE, portfolio, chart review

## ICS-2. Communicate effectively with physicians, other health professionals, and health-related agencies

- 1. Comprehensive, timely, and legible medical records
- 2. Consultation requests
- 3. Care transitions
- 4. Conflict management

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Produces comprehensive,	Produces comprehensive,	Performs more complex	Effectively and ethically	Develops
	timely, and legible non-	timely, and legible	subspecialty care	uses all forms of	models/approaches to
	ophthalmic medical	ophthalmic medical	transitions; ensures	communication,	managing difficult
	records	records	accurate documentation	including face-to-face,	communications
			and face-to-face	telephone, electronic,	
	Describes importance and	Recognizes need for,	communication where	and social media	Manages conflicts
	procedure for request of	identifies, and requests	needed		with superiors and
	consultation	appropriate consultant		Coordinates multiple	payers
			Manages conflicts within	consultants	
	Lists steps for appropriate	Performs appropriate basic	department		
	care transition	ophthalmology care		Manages complex	
		transition		multisystem care	
	Manages one-on-one			transitions	
	conflicts	Manages conflicts within			
		peer group			
Comments:					

Assessment Tools: 360-degree global evaluation, OCEX, OSCE, portfolio, chart review

## ICS-3. Work effectively as a member or leader of a health care team or other professional group

- 1. Clinical team (outpatient clinic, inpatient consult service)
- 2. OR team
- 3. Professional work group (e.g., QI committee)

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Understands concept of	Describes role and	Implements team	Selects, evaluates,	Develops institutional
	the medical team with	responsibility of each team	activities as directed by	provides feedback, and	and organizational
	respect to clinical care,	member	team leader	remediates team	strategies to improve
	medical research, and			members	team functions
	quality improvement	Prepares for team role and	Identifies individual vs.		
		fulfills assignments	group collaborative	Develops goals and	Trains physicians and
	Defines purpose of various		roles	strategies for various	educators to develop
	teams in which he or she	Follows institutional		departmental team	effective teams for
	participates	policies		activities	clinical care, medical
					research, and quality
				Delegates activities to	improvement
				team members and	
				oversees them	
				appropriately	
Comments:					

Assessment Tools: 360-degree global evaluation, OCEX, OSCE, portfolio, chart review

Has not Achieved Level 1	Level 1	Level 2	Level 3	Level 4	Level 5
	Organizes clear and	Organizes case	Organizes case	Schedules, organizes,	Provides leadership
	accurate non-ophthalmic	presentation for basic	presentation for more	and implements case-	for conference
	case presentation with	ophthalmic conditions,	complex ophthalmic	based and didactic	implementation
	level-appropriate	with diagnostic and	conditions, with diagnostic	conference program	
	diagnostic and	management	and management		
	management	recommendations	recommendations	Mentors junior	
	recommendations			colleagues and critiques	
		Presents focused literature	Presents comprehensive	their presentations	
		review, including basic	literature review and		
		science and	includes randomized		
		pathophysiology data	controlled clinical trials		
		where pertinent	and preferred practice		
			guidelines where		
		Effectively presents	appropriate		
		material to non-physician			
		medical personnel	Effectively presents		
			educational material to		
			physicians in other		
			specialties		

Assessment Tools: 360-degree global evaluation, OCEX, OSCE, portfolio, chart review